# BUCKINGHAMSHIRE AND MILTON KEYNES FIRE AUTHORITY BUCKINGHAMSHIRE FIRE AND RESCUE SERVICE

Director of Legal & Governance, Graham Britten Buckinghamshire Fire & Rescue Service Brigade HQ, Stocklake, Aylesbury, Bucks HP20 1BD

Tel: 01296 744441 Fax: 01296 744600



Chief Fire Officer and Chief Executive

Jason Thelwell

To: The Members of the Overview and Audit Committee

18 July 2016

MEMBERS OF THE PRESS AND PUBLIC

Please note the content of Page 2 of this Agenda Pack

**Dear Councillor** 

Your attendance is requested at a meeting of the **OVERVIEW AND AUDIT COMMITTEE** of the **BUCKINGHAMSHIRE AND MILTON KEYNES FIRE AUTHORITY** to be held in Meeting Room 1, Fire and Rescue Headquarters, Stocklake, Aylesbury on **WEDNESDAY 27 July 2016 at 10.00 am** when the business set out overleaf will be transacted.

Yours faithfully

Graham Britten

Director of Legal and Governance

Ja Lom But

Councillors: Brunning, Clarke OBE, Exon, Glover, Huxley, Mallen, Teesdale, Watson and

Wilson





# **Recording of the Meeting**

The Authority supports the principles of openness and transparency. It allows filming, recording and taking photographs at its meetings that are open to the public. Requests to take photographs or undertake audio or visual recordings either by members of the public or by the media should wherever possible be made to <a href="mailto:enquiries@bucksfire.gov.uk">enquiries@bucksfire.gov.uk</a> at least two working days before the meeting.

The Authority also allows the use of social networking websites and blogging to communicate with people about what is happening, as it happens.

# Adjournment and Rights to Speak - Public

The Authority may, when members of the public are present, adjourn a Meeting to hear the views of the public on a particular agenda item. The proposal to adjourn must be moved by a Member, seconded and agreed by a majority of the Members present and voting.

Prior to inviting the public to speak, the Chairman should advise that they:

- (a) raise their hands to indicate their wish to speak at the invitation of the Chairman,
- (b) speak for no more than four minutes,
- (c) should only speak once unless the Chairman agrees otherwise.

The Chairman should resume the Meeting as soon as possible, with the agreement of the other Members present.

Adjournments do not form part of the Meeting and should be confined to times when the views of the public need to be heard.

#### **Rights to Speak - Members**

A Member of the constituent Councils who is not a Member of the Authority may attend Meetings of the Authority or its Committees to make a statement on behalf of the Member's constituents in the case of any item under discussion which directly affects the Member's division, with the prior consent of the Chairman of the Meeting which will not be unreasonably withheld. The Member's statement will not last longer than four minutes.

Where the Chairman of a Committee has agreed to extend an invitation to all Members of the Authority to attend when major matters of policy are being considered, a Member who is not a member of the Committee may attend and speak at such Meetings at the invitation of the Chairman of that Committee.

# Questions

Members of the Authority, or its constituent councils, District, or Parish Councils may submit written questions prior to the Meeting to allow their full and proper consideration. Such questions shall be received by the Monitoring Officer to the Authority, *in writing or by fax*, at least two clear working days before the day of the Meeting of the Authority or the Committee.

# OVERVIEW AND AUDIT COMMITTEE TERMS OF REFERENCE

#### Overview

- 1. To review current and emerging organisational issues and make recommendations to the Executive Committee as appropriate.
- 2. To comment upon proposed new policies and make recommendations to the Executive Committee as appropriate.
- 3. To review issues referred by the Authority and its other bodies and make recommendations to those bodies as appropriate.
- 4. To make recommendations to the Executive Committee on:
  - (a) the Electronic Services Delivery Plan;
  - (b) the Brigade Personnel Strategy;
  - (c) Levels of Incident Response;
  - (d) the Corporate Risk Management Policy;
  - (e) the Authority's Information Policy; and

other such policies and procedures as are required from time to time

5. To consider and make recommendations to the Authority on the Annual Treasury Management Strategy.

#### Audit

- 1. To determine the internal and external audit plans and the Internal Audit Strategy
- 2. To determine the Internal Audit Annual Plan and Annual Report (including a summary of internal audit activity and the level of assurance it can give over the Authority's governance arrangements).
- 3. To consider and make recommendations on action plans arising from internal and external audit reports, including arrangements to ensure that processes which deliver value for money are maintained and developed.
- 4. To consider and make recommendations to the Executive Committee on reports dealing with the management and performance of the providers of internal audit services.
- 5. To consider and make recommendations on the external auditor's Annual Audit Letter and Action Plan, relevant reports and the report to those charged with governance.
- 6. To consider specific reports as agreed with the Treasurer, Internal Audit, Monitoring Officer, Chief Fire Officer, or external audit and to make decisions as appropriate.
- 7. To comment on the scope and depth of external audit work and to ensure it gives value for money.
- 8. To oversee investigations arising out of fraud and corruption allegations.
- 9. To determine Insurance matters not delegated to officers, or another committee.

10. To consider and determine as appropriate such other matters as are required in legislation or guidance to be within the proper remit of this Committee.

#### Governance

- 1. To:
  - (a) make recommendations to the Authority in respect of:
    - (i) variations to Financial Regulations; and
    - (ii) variations to Contract Standing Orders.
  - (b) receive a report from the Chief Finance Officer/Treasurer when there has been any variation to the Financial Instructions in the preceding twelve month period.
- 2. To determine the following issues:
  - (a) the Authority's Anti-Money Laundering Policy;
  - (b) the Authority's Whistleblowing Policy; and
  - (c) the Authority's Anti Fraud and Corruption Policy.
- 3. To determine the Statement of Accounts and the Authority's Annual Governance Statement. Specifically, to consider whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from the audit that need to be brought to the attention of the Authority.
- 4. To consider the Authority's arrangements for corporate governance and make recommendations to ensure compliance with best practice.
- 5. To monitor the Authority's compliance with its own and other published standards and controls.
- 6. To maintain and promote high standards of conduct by the Members and co-opted members of the Authority.
- 7. To assist Members and co-opted members of the Authority to observe the Authority's Code of Conduct.
- 8. To advise the Authority on the adoption or revision of a code of conduct.
- 9. To monitor the operation of the Authority's Code of Conduct
- 10. To deal with cases referred by the Monitoring Officer.
- 11. To advise on training, or arranging to train Members and co-opted members of the Authority on matters relating to the Authority's Code of Conduct.
- 12. To monitor the operation of any registers of interest, of disclosures of interests and disclosures of gifts and hospitality in respect of officers or Members

# Risk

- 1. To monitor the effective development and operation of risk management and corporate governance within the Authority.
- 2. To consider reports dealing with the management of risk across the organisation, identifying the key risks facing the Authority and seeking assurance of appropriate management action.

# **Employees**

- 1. To be a sounding board to help the Authority promote and maintain high standards of conduct by employees of the Authority.
- 2. To advise the Executive Committee on the adoption or revision of any policies, codes or guidance:
  - (a) regulating working relationships between members and co-opted members of the Authority and the employees of the Authority;
  - (b) governing the conduct of employees of the Authority; or
  - (c) relating to complaints; and
  - other such policies and procedures as are required from time to time.
- 3. To monitor the operation of any such policies, codes or guidance mentioned at 2 above.
- 4. To comment on the training arrangements in connection with any of the above.

#### General

- 1. To make such other recommendations to the Executive Committee on the issues within the remit of the Overview and Audit Committee as required.
- 2. To review any issue referred to it by the Chief Fire Officer, Treasurer, or Monitoring Officer, or any Authority body within the remit of these terms of reference.
- 3. To consider such other matters as are required in legislation or guidance to be within the proper remit of this Committee.
- 4. To commission reports from the Chief Fire Officer, the Internal Audit Service, the Monitoring Officer, or such other officer as is appropriate, when the Committee agrees that such reports are necessary.
- 5. To support the Monitoring Officer and the Treasurer in their statutory roles and in the issue of any guidance by them.
- 6. To receiving reports from the Monitoring Officer in his/her statutory role or otherwise relating to ethical standards and deciding action as appropriate.
- 7. To respond to consultation on probity and the ethical standards of public authorities.

#### **AGENDA**

#### **Item No:**

#### 1. Election of Chairman

To elect a Chairman for 2016/17

# 2. Appointment of Vice Chairman

To appoint a Vice Chairman for 2016/17

# 3. Apologies

#### 4. Minutes

To approve, and sign as a correct record, the Minutes of the meeting of the Committee held on 9 March 2016 (Item 4) (Pages 9 - 18)

#### 5. Disclosure of Interests

Members to declare any disclosable pecuniary interests they may have in any matter being considered which are not entered onto the Authority's Register, and officers to disclose any interests they may have in any contract to be considered.

# 6. Questions

To receive questions in accordance with Standing Order S0A7.

# 7. RIPA Policy - Nil Return

# 8. Internal Audit Reports:

# (a) Internal Audit Report: Final Audit Reports

To consider Item 8(a) (Pages 19 - 24)

# (b) Internal Audit Report: Update on progress of audit recommendations

To consider Item 8(b) (Pages 25 - 28)

# (c) Internal Audit Report: Annual Audit Report

To consider Item 8(c) (Pages 29 - 36)

#### 9. Annual Governance Statement 2015/16

To consider Item 9 (Pages 37 - 54)

### 10. Audit Results Report

To consider Item 10 (Pages 55 - 74)

# 11. Letter of Management Representation 2015/16

To consider Item 11 (Pages 75 - 82)

# 12. Adoption of the Audited Statement of Accounts

To consider Item 12 (Pages 83 - 176)

# 13. Treasury Management Performance 2015/16 - Quarter 4

To consider Item 13 (Pages 177 - 184)

# 14. Corporate Risk Management

To consider Item 14 (Pages 185 - 212)

# 15. Business and Systems Integration Project: Progress Report

To consider Item 15 (Pages 213 - 218)

# 16. Balanced Scorecard Report 2015-16

To consider Item 16 (Pages 219 - 246)

# 17. Date of Next Meeting

To note that the next meeting of the Committee will be held on Wednesday 14 September 2016 at 10.00am

If you have any enquiries about this agenda please contact: Katie Nellist (Democratic Services Officer) – Tel: (01296) 744633 email: <a href="mailto:knellist@bucksfire.gov.uk">knellist@bucksfire.gov.uk</a>